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within ± 0.2 °C and has a range of 4° to 70°C. The Microcalorimeter records rate of heat flow in microcalories per second with time. A representative trace is shown above. It reflects heats of reaction from aldolase cleavage of fructose-1,6-diphosphate. Integration trace, top, facilitates calculation. For additional information on the Beckman Microcalorimeter, write for Data File 190-5.

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COVER

Representations of the world's evolution. White box is primeval fireball; black box and box lower left represent cool and dark stage when galaxies begin to form; lower right box indicates dispersal of stellar galaxies. See page 766. [Adapted from George Gamow, by Marshall Kathan, AAAS]

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• An adjustable time interval between sample readings of 3 to 120 seconds.

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At the same time, operators at the computer center can batch process FORTRAN and Basic Assembler Language problems through SYSTEM/360.

The first RAX system was developed at Lockheed Aircraft in Marietta, Ga.

The one-man, one-console idea began to germinate at Lockheed about four years ago. It had become apparent to people like Dr. Warren Herron, Chief of Scientific Computing, that engineers need a highly accessible computing medium to work out small computational problems requiring quick turnaround.

Aided by systems engineers from the local IBM office, Lockheed developed a program suited to its particular needs that reduced turnaround time from two or three days to a matter of seconds in most cases. From experience gained with this and other interactive systems, IBM has now generalized and expanded RAX, adding various operational features that allow SYSTEM/360 users to select from a variety of configurations to meet their specific requirements.

Textron's Bell Aerosystems Company, for example, has a RAX installation for its engineering design work at Wheatfield, New York.

"With RAX," says R. E. Carroll, Bell's Director of Data Processing, "an engineer is no longer faced with the problem of queuing for short jobs. Previously, if he had a job that was too complex for a desk calculator, he had to stack it with others and wait as long as two days for the computer output. In the meantime he would turn to other things—in effect, he learned to timeshare his work. Now the computer does the time-sharing, not the engineer."

At LTV Aerospace Corp., Dallas based subsidiary of Ling-Temco-Vought, Inc., engineers use RAX to process data from wind tunnel experiments and to solve other aircraft design problems. One typewriter-like terminal, located in the office of a vice president, is used for financial analysis and forecasting. The LTV computer center has installed 18 terminals—nearly all of them miles from the central computer, the most distant is 200 miles away.

Illinois Bell Telephone Company headquartered in Chicago, has strategically located over 30 remote terminals throughout the company for sharedtime operations. Over the next two years the number of terminals will more than double. The company uses the RAX system for a variety of jobs, such as telephone transmission and rate studies, analyzing sales performance, and identifying trends in telephone usage.

At the University of Rhode Island, visual display terminals help researchers study problems like fish population interaction. Such studies take into account mortality rates, growth rates, migration habits and other factors, and how the fishing industry and its markets are affected.

At the same time, students and faculty at other terminals elsewhere on the campus are using the central computer to find more efficient ways to transmit information electronically, to analyze urban housing characteristics and to solve other problems.

If you would like to know more about RAX and how it can help you solve your problems faster, write for a copy of the RAX brochure to: Director, Scientific Development, IBM Corporation, Department 805-354,112 East Post Road, White Plains, New York 10601.



Report from

BELL LABORATORIES

Photos of a rainstorm



The pictures at the left represent rain on a 60-square-mile area in east-central New Jersey on November 28, 1966. Actually, they are four photos of a computer-generated display. The brightness of each little "patch" indicates the rainfall rate at each of 93 gauges spaced throughout the area.

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Rainfall rate on one gauge during a storm on May 27, 1965. Note rapid response of gauge to changing intensity of rain.



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Burgeoning ABM Costs

The antiballistic missile program is about to receive a \$5-billion down payment from our government. This initial program may be expanded into an estimated \$40 billion project. If so, the dark financial cloud now hanging over other government programs may prove to be merely the beginning of a long night.

I am told that, in foreign policy as in other areas, governmental decisions are made by a process of accommodating diverse and conflicting interests. Scientists, whether pure, applied, or intermediate, are combatants in a long, unrelenting war against poverty, misery, disease, and ignorance. As such, we have a legitimate vested interest in advocating foreign policies which tend to keep expenditures for national defense within reasonable limits.

The scientific community needs to decide where it stands on crucial issues and then to apply pressure in appropriate places. I suggest an unbiased poll of the readers of *Science*, or of some other suitably chosen population, to determine which issues evoke some degree of consensus.

BARUCH S. JACOBSON Radiation Biology Laboratory, University of Minnesota Hospitals, Minneapolis 55455

Essay on Criticism

While sympathizing deeply with Mc-Vittie's letter, "Groping through spoken English" (1 Sept., p. 992), I feel we should perhaps bear in mind the well-known words of Alexander Pope, "To 'er' is human. . . ."

DAISY LOMAN Science Policy Division, UNESCO, Place de Fontenoy, Paris 7^e, France



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SCIENCE, VOL. 158

SCIENCE

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Achievement and Management

Last week Science described "one of the bitterest critiques a congressional group has ever directed at a federal research agency"-a resumption of the barrage against the Public Health Service, and the National Institutes of Health in particular, that has been fired periodically for the last half dozen years by the congressional subcommittee chaired by Representative L. H. Fountain of North Carolina. Most of the attack is directed against the management of large, general support grants, as distinct from individual project grants: NIH General Research Support grants, Health Sciences Advancement Awards, and a major researchsupporting grant to the Sloan-Kettering Institute for Cancer Research. The Public Health Service will have to spend a good deal of time responding to the charges; the report gives Congressman Fountain's committee and staff a feeling of having scored some points against NIH and PHS; it identifies some faults and presents some information not previously made public. But it raises no new policy issues and it beclouds some of the most fundamental problems in the relations of the federal government to its grantees.

When federal research funds were small, individual project grants sufficed, and they are still the mainstay of the program. However, now that federal funds constitute a substantial fraction of the budgets of many institutions, it has become increasingly desirable that the institution, instead of a group of study panels in Washington, be made responsible for deciding how some considerable portion of its grant funds can be used most constructively. The desirability of grant programs that have this purpose, and this effect, has been agreed upon by Congress, NIH, the National Science Foundation, the National Academy of Sciences, and others. Mismanagement should be corrected wherever it is found, but it would be a disservice to the nation's biomedical program if the current report should bring about a major setback in the further development of programs of large institutional grants.

Fountain likes to quote and criticize a statement by the director of NIH: "the really significant administrative actions designed to make the program efficient and productive are . . . selection of good men and good ideas—and rejection of the inferior. . . All subsequent administrative actions having to do with the adjustment of budgets, and so forth, are essentially trivial in relation to this basic selection process." *Trivial* was the wrong word. Yet Shannon's emphasis was correct: unless NIH selects good men and good ideas, no subsequent administrative actions can make a grant productive in advancing medical knowledge.

The issue is not one of achievement *or* good management. It is one of putting the two goals, each good in itself, into proper perspective; of understanding that they sometimes require accommodation; and of knowing what the priorities then are. Economy and inventory control are important in military management, but are secondary to military effectiveness. And when there is a conflict between scientific or medical achievement and compliance with all of the niceties of managerial practice, achievement has to take priority. Understanding and resolution of this issue are retarded whenever an investigator, his institution, or a granting agency takes a cavalier attitude toward good management practices. The committee likes to publicize real or imagined examples, but seems not to recognize that it has also set back the search for agreement by placing the secondary goal ahead of the primary one.—DAEL WOLFLE

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light chains are synthesized in a continuous fashion from the amino- to the carboxyl-end without intermediates. This apparently precludes a separate synthesis of the variable and constant portions of the chains (with a later union) under the direction of many genes for the variable part and only one for the constant part. Two important concepts on the control of biosynthesis of antibodies were brought out by G. J. V. Nossal (Royal Melbourne Hospital, Australia) and others; first the concept of the committed cell which makes only one kind of light chain and one kind of heavy chain, and second, that the cell recognizes its own product, in a sense as if it were an antibody. M. Cohn (Salk Institute) in an elegant summary presented a genetic theory for the diversity of immunoglobulins which was contested by the proponents of the Smithies theory of antibody diversity and of other hypotheses of genetic recombination or multiplicity. M. Sela's dramatic arrival from Israel just after the "cease fire" catalyzed the sense of internationality of this gathering of scientists from many lands and diverse backgrounds. The proceedings of this excellent meeting will be published, before the year is out, as the Nobel Symposium III.

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Calendar of Events-November

National Meetings

20-21. Manpower for Oceanography, education symp., Houston, Tex. (American Soc. for Oceanography, 854 Main Building, Houston 77002)

20-22. American Physics Soc., annual New Orleans, La. (J. O. Kalliokoski, Dept. of Geology, Princeton Univ., Princeton, N.J. 08540)

20-22. American Physics Soc., annual Fluid Dynamics mtg., Bethlehem, Pa. (P. S. Klebanoff, Natl. Bureau of Standards, Connecticut Ave. at Van Ness St., NW, Washington, D.C. 20234)

20-22. Geological Soc. of America, annual mtg., New Orleans, La. (G. E. Murray, Texas Technical College, Box 4680, Technical Station, Lubbock, Tex., or Miss D. Curtis, Shell Oil Co., Box 60193, New Orleans 70160) 20-22. Geochemical Soc., annual mtg.,

20-22. Geochemical Soc., annual mtg., New Orleans, La. (E. C. T. Chao, % U.S. Geological Survey, Washington, D.C.)

20-22. Mineralogical Soc. of America, New Orleans, La. (G. Switzer, % U.S. National Museum, Washington, D.C.)

20-22. Paleontological Soc. of America,

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