

Angeles County Heart Association has, for a number of years, been carrying out the activities recommended by the report and has been a leader in analyzing and applying the best management and community-organization principles to operations in the health field. We have regular agency evaluation and have pioneered in the application of uniform accounting principles. I know also that we are not unique in this respect. We welcome increased interest in the very complex problem of finding ways to achieve scientific management and administration and still maintain "voluntary" efforts.

I do wish to comment that many of the observations of the report have the limitations of generalizations and that some are of questionable validity. Uniform accounting may be convenient for research investigators but is not essential for honest reporting of different programs of different organizations. This is certainly a more complex problem than many amateur administrators realize.

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### Pitfall

Ann Roe, in her recent article, "The psychology of the scientist" [*Science* 134, 456 (1961)], discussed at some length the personal commitment of a scientist to a hypothesis he has formulated. A warning of this emotional pitfall has nowhere been better expressed than in the words of Francis Bacon (in his *Novum Organum*): "In general let every student of nature take this as a rule—that whatever his mind seizes and dwells on with peculiar satisfaction is to be held in suspicion; and that so much the more care is to be taken, in dealing with such questions, to keep the understanding even and clear."

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### Fluoridation

Some of the letters on fluoridation (1-3) which appeared in response to Levine's thoughtful note (4) merit attention. They tend to perpetuate a number of misconceptions about fluoridation which I believe it is important to correct.



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