

DISCUSSION AND CORRESPONDENCE.

THE MARINE BIOLOGICAL LABORATORY AND THE
CARNEGIE INSTITUTION. SOME MATTERS
OF FACT.

THE article by Professor Whitman in the issue of SCIENCE for October 3d, entitled 'The Impending Crisis in the History of the Marine Biological Laboratory,' contains much that is excellent by way of statement of general principle, but raises certain questions of fact that should be clearly understood by the general scientific public. The discussion carried on during the negotiations with the Carnegie Institution turned largely on the proposition that the existing property of the laboratory should be transferred to the Carnegie Institution, and was especially concerned with the question whether, under the reorganization thus necessitated, the scientific independence and representative cooperative character of the laboratory would be surrendered.

As chairman of the executive committee of the laboratory during the course of the negotiations I ask attention to two principal points in regard to which Professor Whitman's letter creates, I think, a wrong impression concerning the action of our own trustees and those of the Carnegie Institution.

The first is contained in the following passage (p. 511):

"It is due to the trustees of the Carnegie Institution to say that the proposition to acquire the laboratory as a condition to supporting it did not originate with them. This is the humiliating side of the situation in which we now find ourselves. They were told that the laboratory was in dire financial distress, that some local western institution was scheming to get possession; in short, that there was an emergency requiring immediate action to save the institution. *They were asked on what terms they would consent to own and support it.*" (Italics mine.)

I desire to state that, by the insertion of the words 'to own' in the above passage, the form in which the matter was laid before the Carnegie Institution by our committee is changed in an essential particular. No such question was asked or suggested in any of the official correspondence, all of which passed through my hands; and if such a request or suggestion

was privately made by anyone connected with the laboratory it was without the authorization, and without the knowledge of the executive committee. On the contrary, the opinion was expressed to the Carnegie trustees that 'An organization similar to the existing one would be preferable if compatible with adequate financial support' (quoted from a letter to Secretary Walcott dated March 8); and in communications addressed to President Gilman, Secretary Walcott and others the Carnegie trustees were only invited to offer suggestions as to 'the best practicable organization that would commend itself to the Carnegie Institution as an assurance of its national representative character' (quoted from the same letter to Secretary Walcott).

The suggestion that the Carnegie Institution should own the property of the laboratory first came to the Marine Biological Laboratory trustees from a subcommittee appointed by the Carnegie executive committee to consider and report upon the general proposition to support the laboratory; to the best of my knowledge and belief it originated with members of this subcommittee. It was based on the ground that a guarantee of *permanent and continuous* support, involving the purchase of land, erection and equipment of buildings, and the regular contribution of funds for running expenses, could only be promised the laboratory by placing the Carnegie trustees in a position of financial control and responsibility. The grounds for taking this position were fully and repeatedly explained to the representatives of the laboratory as an obvious necessity of good business management; and at no time during the negotiations was the least ground given for the suspicion that an unfair advantage was being taken of the emergency created by the financial difficulties of the laboratory. In the various discussions which took place the line was clearly drawn between financial control and scientific control.

The second point, therefore, to which attention is directed is the nature of the guarantee of scientific independence offered the laboratory by the Carnegie committee. From Professor Whitman's letter it might be inferred

that the only assurance of freedom of action lay in the personal statements of 'one or two of our trustees.' His meaning will doubtless be clear to those familiar with the basis of agreement, but as a statement to scientific men, in general, who are not fully cognizant of the true situation, it is somewhat misleading. It is due alike to the Carnegie Institution and to the scientific public to state that *the entire scientific management of the laboratory, under the proposed arrangement, is placed in the hands of a representative board of scientific men*, the constitution, powers and functions of which are fully defined in a set of by-laws roughly drafted by our own representatives in consultation with those of the Carnegie Institution, submitted in writing to every member of our board of trustees, discussed and modified in subsequent meetings of conference committees, and finally adopted by unanimous vote of the board at their last meeting before action by the corporation. Nominated to the Carnegie trustees by members of the laboratory, and subject only to the limits of the appropriations made by the Carnegie Institution and of income from other sources, this board of managers is given entire control of the scientific management of the laboratory and its dependencies, and is by the by-laws constituted an advisory council to the Carnegie Institution. The only conditions limiting the action of this board were that it should include one representative of the Carnegie trustees, and that, in accordance with the terms of Mr. Carnegie's endowment, the Carnegie funds were not to be devoted to purposes of elementary instruction. To many of the trustees and members of the corporation it has seemed that this organization not only gave the scientific management the utmost freedom consistent with sound financial management, but by the constitution of the board as an advisory council to the institution gave it full opportunity to exert its influence in molding the future policy and development of the laboratory.

Whether the working plan thus outlined is adequate to the present needs and future development of the laboratory is no doubt open to discussion; and it may be stated on good

authority that it will not be consummated, either in its present form or with modifications, without giving abundant further opportunity for such consideration. To maintain, however, that such a plan involves the abandonment of the principles of scientific representation, cooperation and freedom, would I think be at variance with the facts. That the laboratory has hitherto stood for these principles, and owes its success largely to their successful application, is undeniable; and that such cooperation has been possible in so large a measure is a lasting honor to American biologists. But before adopting a pessimistic view of the prospects of retaining the real substance of these much-to-be-desired blessings under the proposed Carnegie reorganization, it may be well to ask ourselves, in all candor, whether the history of the laboratory under its existing organization has left us above criticism.

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Chairman of the Executive Committee of the Marine Biological Laboratory during the period of the negotiations with the Carnegie Institution.

THE COOLING OF GASES BY EXPANSION AND THE KINETIC THEORY.

IN SCIENCE for August 22 there appears an abstract of a communication presented by Mr. Peter Fireman at the last meeting of the American Association, in which the cooling and heating effects in the classical experiment of Joule are referred to a sort of fractioning process of the slow and swift molecules. How rigorous a treatment he has given the subject I am unable to judge from the abstract, in which it is merely stated that, if a molecule enters the vacuum receiver at a high velocity, it will retain this velocity, while if a slower moving one enters, it will soon meet with a swifter one and exchange velocities with it. Just how the fractioning process occurs is not very clearly stated.

This same explanation, only in a much more complete form, was given by Natanson more than thirteen years ago. His treatment will be found in *Wiedemann's Annalen*, Vol. XXXVII., page 341.

R. W. Wood.

SAN FRANCISCO,

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